

FACTS

NAIAS 2008

DENSO in North America Facts

DENSO WORLDWIDE

Leading global supplier of advanced automotive technology, systems and components to all the world's carmakers

NORTH AMERICAN HEADQUARTERS

DENSO International America, Inc., (DIAM) located in Southfield, Mich. (Detroit area), is North American headquarters for Japan-based DENSO Corporation.

Three Divisions: Sales and Marketing, Engineering, and Corporate Functions

President & CEO, DENSO International America, Inc.: Kenji Ohya (also Senior Managing Director, Sales Group, DENSO Corporation; Member, Board of Directors, DENSO Corporation)

Employees: 630

THE AMERICAS SALES

Net Sales (Consolidated): US\$6.5 Billion (for fiscal year ended March 31, 2007)

NORTH AMERICAN FACILITIES

<i>Companies:</i>	33 (As of Oct. 2007)
<i>Manufacturing Facilities:</i>	25
<i>Sales Offices:</i>	3 (DENSO International America, Southfield, Mich.; DENSO Sales California, Long Beach, Calif.; DENSO Sales Canada, Mississauga, Ont.)
<i>Engineering Centers:</i>	1 (DENSO International America, Southfield, Mich.)

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WHERE (STATES/PROVINCES)

U.S. -- California, Michigan, North Carolina, South Carolina, Tennessee, Virginia, Kentucky, Texas,
Georgia, Iowa, Ohio, Arkansas, Hawaii

Canada – Ontario

Mexico -- Nuevo León and Coahuila

NORTH AMERICAN EMPLOYEES

Consolidated Companies Only

More than 14,000

Consolidated Companies Plus Affiliates

More than 16,000

Consolidated Employees by Country (Consolidated+ Affiliates)

- U.S.A. – 9,674 (11,638)
- Canada – 323
- Mexico – 4,287

Consolidated and Affiliates Employees by U.S. State

- Michigan – 4,277
- Tennessee – 3,909
- North Carolina – 1,383
- South Carolina – 306
- California – 529
- Arkansas – 419
- Kentucky – 371
- Virginia – 123
- Texas – 45
- Georgia – 276
- Hawaii – 0

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EMPLOYEES IN AMERICAS

Consolidated Companies Only

Nearly 17,000

Consolidated Companies Plus Affiliates

More than 19,000

(South American Consolidated Companies: More than 2,700)

MAJOR NORTH AMERICAN CUSTOMERS

GM, Chrysler, Ford, BMW, Mercedes-Benz, NUMMI, Toyota, Honda, Isuzu, Subaru, Mazda, Hino, Suzuki, Mitsubishi, Nissan, Hyundai, Kia, Deere & Co, Caterpillar, Cummins, CNH, Harley-Davidson

NORTH AMERICAN DENSO GROUP (As of Oct. 2007)

U.S.A.

1. DENSO International America, Inc. (DIAM), Southfield, Mich.
2. DENSO Sales California, Inc. (DSCA), Long Beach, Calif.
3. DENSO Manufacturing Michigan, Inc. (DMMI), Battle Creek, Mich.
4. DENSO Manufacturing Tennessee, Inc. (DMTN), Maryville, Tenn.
5. DENSO Manufacturing Athens Tennessee, Inc. (DMAT), Athens, Tenn.
6. DENSO Wireless Systems America, Inc. (DWAM), Vista, Calif.
7. DENSO Manufacturing Arkansas, Inc. (DMAR), Osceola, Ark.
8. American Industrial Manufacturing Services, Inc., Murrieta, Calif.
9. KYOSAN DENKI America, LLC, Mt. Sterling, Ky.
10. KYOSAN DENSO Manufacturing Kentucky, LLC (KDMK), Mt. Sterling, Ky.
11. North Carolina Asahi, Inc., Greenville, N.C.
12. Techma U.S.A., Inc. (TECHMA), Gretna, Va.
13. TBDN Tennessee Company (TBDN), Jackson, Tenn.
14. NWB U.S.A., Inc. (NWB), Greenville, N.C.
15. ASMO North America, LLC (ANAM), Statesville, N.C.
16. ASMO North Carolina, Inc. (ANC), Statesville, N.C.
17. ASMO Manufacturing, Inc. (AMI), Battle Creek, Mich. & Ennis, Texas
18. ASMO Greenville of North Carolina, Inc. (GNC), Greenville, N.C.

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19. ASMO Detroit, Inc. (ADI), Novi, Mich.
20. Automotive Motors of Thomasville, Inc. (AMT), Thomasville, N.C.
21. ASMO Appalachian Corporation (AAC), Mt. Airy, N.C.
22. Systex Products Corporation (S.P.C.), Battle Creek, Mich.
23. Systex Products Arkansas Company (SPARC), Osceola, Ark.
24. DENSO Reinsurance America, Inc. (DRAM), Honolulu, Hawaii
25. Michigan Automotive Compressor, Inc. (MACI), Parma, Mich.
26. Associated Fuel Pump Systems Corporation (AFCO), Anderson, S.C.
27. ACTIS Manufacturing, Ltd. LLC. (ACTIS), Grapevine, Texas
28. TD Automotive Compressor Georgia, LLC (TACG), Pendergrass, Ga.
29. Pyper Products Corporation (PYPER), Battle Creek, Mich.

Canada

30. DENSO Manufacturing Canada, Inc. (DMCN), Guelph, Ont.
31. DENSO Sales Canada, Inc. (DSCN), Mississauga, Ont.

Mexico

32. DENSO Manufacturing Mexico, S.A. de C.V., Apodaca & Guadalupe, Nuevo León
33. GAC Corporation de Mexico, S.A. de C.V., Frontera, Coahuila

COMMUNITY COMMITMENT

To date, the North American DENSO Group has contributed more than US\$21 million (exact US\$21,043.155) to help its communities prosper.

Total Employee Volunteer Time (for past four years):

18,589 (2006 total 3,789) hours, or 2,323 eight-hour days, or 465 five-day weeks.

WEBSITES

North America: www.densocorp-na.com (English and Spanish)

Global: www.globaldenso.com (English)

Europe: www.denso-europe.com (English); (Aftermarket – English, German, Italian, French, Spanish & Russian)

Japan: www.denso.co.jp (English and Japanese)

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