



**Global Fact Sheet – 2009**  
FY 2008, ending March 31, 2009

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### **DENSO Global Facts**

DENSO is a leading global supplier of advanced automotive technology, systems and components. As one of the world's top automotive suppliers, DENSO works hand-in-hand with all major automakers worldwide in the fields of climate control, engine management, body electronics, driving control and safety, hybrid vehicle components, and information and communications.

#### **Corporate Headquarters (Parent Company)**

DENSO CORPORATION  
1-1 Showa-cho, Kariya,  
Aichi 448-8661, JAPAN

#### **Established**

December 16, 1949

#### **Top Management (As of June 24, 2009)**

- Chairman: Koichi Fukaya
- President and CEO: Nobuaki Katoh
- Executive VP: Hiromi Tokuda
- Executive VP: Kenji Ohya

#### **Global Employees (Total Worldwide)**

Approximately 120,000 in 32 countries and regions (as of March 31, 2009)

#### **FINANCIAL**

|                                |  |
|--------------------------------|--|
| Consolidated Net Sales:        | US\$32.0 billion (3,142.7 billion yen) |
| Consolidated Operating Income: | US\$379.8 million (37.3 billion yen)   |
| Consolidated Net Income:       | US\$856.0 billion (84.1 billion yen)   |
| Capital:                       | US\$1.9 billion (187.4 billion yen)    |
| Fiscal Year:                   | Ended March 31, 2009                   |

Notes: For convenience only, U.S. dollar amounts has been translated, at the rate of 98.23 yen = US\$1, which was the approximate exchange rate prevailing on March 31, 2009. Billion is used in the American sense of one thousand million.

**Subsidiaries/Affiliates in Japan: 81**

**Subsidiaries/Affiliates outside Japan: 138**

#### **Regional Headquarters**

|                |  |
|----------------|--|
| The Americas   | DENSO International America, Inc., Southfield, Mich.   |
| Europe/Africa: | DENSO Europe B.V., Weesp, Netherlands.   |
| Asia/Oceania:  | DENSO International Asia PTE. Ltd., Science Park II, Singapore<br>and DENSO International Asia Co., Ltd., suburbs of Bangkok, Thailand |

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### Countries: 32

Japan, United States, Canada, Mexico, Brazil, The Netherlands, France, Germany, United Kingdom, Spain, Italy, Belgium, Turkey, Portugal, Australia, Thailand, Indonesia, Republic of Korea, Malaysia, India, China, Philippines, Singapore, Argentina, Hungary, Sweden, Poland, Czech Republic, Taiwan, Saudi Arabia, Vietnam, Turkey.

### Products Worldwide

Operating Summary by Business Segment

- Thermal Systems: 32.0 percent
- Powertrain Control Systems: 23.6 percent
- Information and Safety Systems: 15.0 percent
- Electric Systems: 9.3 percent
- Electronic Systems: 8.7 percent
- Small Motors: 7.0 percent
- Other Automotive: 1.2 percent

Automotive Sub-Total: 96.8 percent of global net sales

- Industrial Systems and Consumer Products: 1.7 percent
- Others: 1.5 percent

New Businesses Sub-Total: 3.2 percent of global net sales

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### Board of Directors (As of June 24, 2009)

- Koichi Fukaya, Chairman
- Nobuaki Kato, President & CEO
- Hiromi Tokuda, Executive Vice President
- Kenji Ohya, Executive Vice President
- Mitsuharu Kato, Senior Managing Director
- Koji Kobayashi, Senior Managing Director
- Kazuo Hironaka, Senior Managing Director
- Sojiro Tsuchiya, Senior Managing Director
- Hikaru Sugi, Senior Managing Director
- Shinji Shirasaki, Senior Managing Director
- Shoichiro Toyoda, Director

### WEBSITE

[www.globaldenso.com](http://www.globaldenso.com)

**Global Facts:** DENSO Corporation

### Common Stock

Authorized: 1,500,000,000 shares

Issued: 805,882,419 shares

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### Stock Exchange Listings

Tokyo (TOKSE: 6902.T), Osaka and Nagoya stock exchanges

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### **Number of Shareholders**

79,458

### **Ordinary Shareholders General Meeting**

June

### **Independent Auditors**

Deloitte Touche Tohmatsu (a Japanese member firm of Deloitte Touche Tohmatsu, a Swiss Verin)

### **Transfer Agent**

Mitsubishi UFJ Trust Banking Corporation

4-5, Marunouchi, 1-chome Chiyoda-ku

Tokyo 100-8212, Japan

### **Information Center**

Tel: +81 (566) 25-5511

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Sept. 2009