



Global Fact Sheet – 2011

FY 2010, ending March 31, 2011

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DENSO Global Facts

DENSO is a leading global supplier of advanced automotive technology, systems and components. As one of the world's top automotive suppliers, DENSO works hand-in-hand with all major automakers worldwide in the fields of climate control, engine management, body electronics, driving control and safety, hybrid vehicle components, and information and communications.

Corporate Headquarters (Parent Company)

DENSO Corporation
1-1 Showa-cho, Kariya,
Aichi 448-8661, JAPAN

Established

December 16, 1949

Top Management (As of June 22, 2011)

- Chairman: Koichi Fukaya
- President and CEO: Nobuaki Katoh
- Executive VP: Hiromi Tokuda
- Executive VP: Koji Kobayashi
- Executive VP: Sojiro Tsuchiya

Global Employees (Total Worldwide)

Approximately 120,000 in 35 countries and regions (as of March 31, 2011)

FINANCIAL

Consolidated Net Sales:	US\$37.7 billion (3,131.5 billion yen)
Consolidated Operating Income:	US\$2.3 billion (188.3 billion yen)
Consolidated Net Income:	US\$1.7 billion (143.0 billion yen)
Capital:	US\$2.3 billion (187.4 billion yen)
Fiscal Year:	Ended March 31, 2011

Note: For convenience only, U.S. dollar amounts have been translated at the rate of 83.15 yen = US\$1, which was the approximate exchange rate prevailing on March 31, 2011. Billion is used in the American sense of one thousand million.

Subsidiaries/Affiliates in Japan: 81

Subsidiaries/Affiliates outside Japan: 137

Regional Headquarters

The Americas	DENSO International America, Inc., Southfield, Mich.
Europe/Africa:	DENSO Europe B.V., Weesp, the Netherlands.
Asia/Oceania:	DENSO International Asia PTE. Ltd., Science Park II, Singapore and DENSO International Asia Co., Ltd., suburbs of Bangkok, Thailand
China:	DENSO (China) Investment Co., Ltd., Beijing, China

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Countries: 35

Japan, United States, Canada, Mexico, Brazil, Argentina, The Netherlands, United Kingdom, Germany, Spain, Italy, France, Hungary, Sweden, Poland, Belgium, Portugal, Czech Republic, Turkey, Russia, Saudi Arabia, South Africa, Morocco, Dubai, Australia, Singapore, Thailand, Indonesia, Republic of Korea, Malaysia, India, China, Taiwan, Philippines, Vietnam.

Products Worldwide

Operating Summary by Business Segment

Automotive Sub-Total: 98.4 percent of global net sales

- | | |
|----------------------------------|--------------|
| • Thermal Systems | 30.5 percent |
| • Powertrain Control Systems | 24.7 percent |
| • Information and Safety Systems | 16.8 percent |
| • Electric Systems | 8.7 percent |
| • Electronic Systems | 9.2 percent |
| • Small Motors | 7.4 percent |
| • Other Automotive | 1.1 percent |

New Businesses Sub-Total: 1.6 percent of global net sales

- | | |
|---|-------------|
| • Industrial Systems and Consumer Products: | 1.3 percent |
| • Others: | 0.3 percent |

Board of Directors (As of June 22, 2011)

- Koichi Fukaya, Chairman
- Nobuaki Katoh, President & CEO
- Hiromi Tokuda, Executive Vice President
- Koji Kobayashi, Executive Vice President
- Sojiro Tsuchiya, Executive Vice President
- Kazuo Hironaka, Senior Managing Director
- Hikaru Sugi, Senior Managing Director
- Shinji Shirasaki, Senior Managing Director
- Masahiko Miyaki, Senior Managing Director
- Akio Shikamura, Senior Managing Director
- Haruya Maruyama, Senior Managing Director
- Akio Tajima, Senior Managing Director
- Shoichiro Toyoda, Director

WEBSITE

www.globaldenso.com

Global Facts: DENSO Corporation

Common Stock

Authorized: 1,500,000,000 shares

Issued: 884,068,713 shares

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Stock Exchange Listings

Tokyo (TOKSE: 6902.T) and Nagoya stock exchanges

Number of Shareholders

71,068

Ordinary Shareholders General Meeting

June

Independent Auditors

Deloitte Touche Tohmatsu (a Japanese member firm of Deloitte Touche Tohmatsu, a Swiss Verin)

Transfer Agent

Mitsubishi UFJ Trust Banking Corporation
4-5, Marunouchi, 1-chome Chiyoda-ku
Tokyo 100-8212, Japan

Information Center

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June 2011