

2016 Global Fact Sheet

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DENSO Global Facts

DENSO is a leading global supplier of advanced automotive technology, systems and components. As one of the world's top automotive suppliers, DENSO works hand-in-hand with all major automakers in the fields of thermal, powertrain control, electronics and information and safety.

Corporate Headquarters: (Parent Company)

DENSO Corporation
1-1 Showa-cho, Kariya,
Aichi 448-8661, JAPAN

Established:

December 16, 1949

Top Management:

- Nobuaki Katoh, chairman
- Koji Kobayashi, vice chairman
- Koji Arima, president & CEO
- Masahiko Miyaki, executive vice president, support of president & CEO, Quality, Safety & Environment Center
- Haruya Maruyama, executive vice president, support of president & CEO, Overall Sales and Marketing, Sales and Marketing Group
- Yasushi Yamanaka, executive vice president, support of president & CEO, Overall R&D, Engineering Research and Development Center

Global Employees: (Total Worldwide)

Nearly 151,775 in 38 countries and regions (as of March 31, 2016)

Financial:

Revenue:	4,524.5 billion yen (US\$40.2 billion)
Operating Profit:	315.7 billion yen (US\$ 2.8 billion)
Capital:	187.4 billion yen (US\$1.6 billion)
Fiscal Year:	Ending March 31, 2016

Note: U.S.dollar amounts have been translated, for convenience only, at the rate of 112.68 yen = US\$1, the approximate exchange rate prevailing on March 31, 2016. Billion is used in the American sense of one thousand million.

Subsidiaries/Affiliates in Japan: 75

Subsidiaries/Affiliates outside Japan: 149

(more)

Regional Headquarters:

North America	DENSO International America, Inc., Southfield, Michigan
Europe/Africa:	DENSO Europe B.V., Weesp, The Netherlands.
Asia/Oceania:	DENSO International Asia PTE. Ltd., The Aries, Singapore DENSO International Asia Co., Ltd., Samutprakarn, Thailand
China:	DENSO (China) Investment Co., Ltd., Beijing, China

Countries and Regions: 38

Japan, United States, Canada, Mexico, Brazil, Argentina, The Netherlands, United Kingdom, Germany, Spain, Italy, France, Hungary, Sweden, Poland, Belgium, Portugal, Czech Republic, Turkey, Russia, Saudi Arabia, South Africa, Morocco, Australia, Singapore, Thailand, Indonesia, Republic of Korea, Malaysia, India, China, Taiwan, Philippines, Vietnam, United Arab Emirates, Cambodia, Pakistan, Myanmar.

Products Worldwide:

Operating Summary by Business Segment

Automotive Sub-Total: 98.6 percent of global net sales

• Powertrain Control Systems	35.8 percent
• Thermal Systems	31.2 percent
• Information and Safety Systems	15.2 percent
• Electronic and Electric Systems	8.2 percent
• Small Motors	6.8 percent
• Other Automotive	1.4 percent

New Businesses Sub-Total: 1.4 percent of global net sales

Board of Directors: (as of June 21, 2016)

- Nobuaki Katoh, chairman
- Koji Kobayashi, vice chairman
- Koji Arima, president & CEO
- Masahiko Miyaki, executive vice president, support of president & CEO, Overall Production, Safety & Environment, Quality Center
- Haruya Maruyama, executive vice president, support of president & CEO, Overall Sales and Marketing, Corporate Strategy, Sales and Marketing Group
- Yasushi Yamanaka, executive vice president, support of president & CEO, Overall R&D, Future Creation Technology
- George Olcott, outside board member
- Takashi Nawa, outside board member
- Yoshikazu Makino, senior executive director, member of the board, Corporate Center, Thermal Systems Business Group, Audit Department
- Michio Adachi, senior executive director, member of the board, Powertrain Control Systems Business Group
- Satoshi Iwata, senior executive director, member of the board, Information & Safety Systems Business Group (Deputy), Tokyo Office
- Masahiko Ito, senior executive director, member of the board, Aftermarket, Fleet & New Business Group, New Business Promotion Department
- Hiroyuki Wakabayashi, senior executive director, member of the board, ASAS Technology

Strategy, ADAS Business and Technology Development Division, Information & Safety Systems Business Group

- Masato Iwase, audit & supervisory board member
- Atsuhiko Shimmura, audit & supervisory board member
- Moritaka Yoshida, audit & supervisory board member
- Tsutomu Saito, audit & supervisory board member
- Toshimichi Kondo, audit & supervisory board member

DENSO Corporation Website:

www.globaldenso.com

DENSO North America Website:

<http://www.densocorp-na.com/>

Global Facts: DENSO Corporation

Common Stock:

Authorized: 1,500,000,000 shares

Issued: 884,068,713 shares

Stock Exchange Listings:

Tokyo, Nagoya

Number of Shareholders (Excluding DENSO Corporation owning treasury stock as of March 31, 2016): 59,829

Ordinary Shareholders General Meeting:

June

Transfer Agent:

Mitsubishi UFJ Trust Banking Corporation

4-5, Marunouchi, 1-chome Chiyoda-ku

Tokyo 100-8212, Japan

Information Center:

Tel: +81-3-3212-1211

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