

Global Fact Sheet – 2014
FY 2013, ending March 31, 2014

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DENSO Global Facts

DENSO is a leading global supplier of advanced automotive technology, systems and components. As one of the world's top automotive suppliers, DENSO works hand-in-hand with all major automakers in the fields of thermal, powertrain control, electronics and information and safety.

Corporate Headquarters: (Parent Company)
DENSO Corporation
1-1 Showa-cho, Kariya,
Aichi 448-8661, JAPAN

Established:
December 16, 1949

Top Management:

- Nobuaki Katoh, President and CEO
- Koji Kobayashi, Executive Vice President
- Masahiko Miyaki, Executive Vice President, Research and Development
- Akio Shikamura, Executive Vice President, Overall Production, Thermal Systems Business Group
- Haruya Maruyama, Executive Vice President, Sales and Marketing Group

Global Employees: (Total Worldwide)
Nearly 140,000 in 38 countries and regions (as of March 31, 2014)

Financial:

Consolidated Net Sales:	US\$39.8 billion (4,095.9 billion yen)
Consolidated Operating Income:	US\$3.7 billion (377.7 billion yen)
Consolidated Net Income:	US\$2.8 billion (287.4 billion yen)
Capital:	US\$2.0 billion (187.4 billion yen)
Fiscal Year:	Ending March 31, 2014

Note: For convenience only, U.S. dollar amounts have been translated at the rate of 102.92 yen = US\$1, which was the approximate exchange rate prevailing on March 31, 2014. Billion is used in the American sense of one thousand million.

Subsidiaries/Affiliates in Japan: 75

Subsidiaries/Affiliates outside Japan: 143

(more)

Regional Headquarters:

North America DENSO International America, Inc., Southfield, Michigan
Europe/Africa: DENSO Europe B.V., Weesp, The Netherlands.
Asia/Oceania: DENSO International Asia PTE. Ltd., The Aries, Singapore
DENSO International Asia Co., Ltd., Samutprakarn, Thailand
China: DENSO (China) Investment Co., Ltd., Beijing, China

Countries and Regions: 38

Japan, United States, Canada, Mexico, Brazil, Argentina, The Netherlands, United Kingdom, Germany, Spain, Italy, France, Hungary, Sweden, Poland, Belgium, Portugal, Czech Republic, Turkey, Russia, Saudi Arabia, South Africa, Morocco, Australia, Singapore, Thailand, Indonesia, Republic of Korea, Malaysia, India, China, Taiwan, Philippines, Vietnam, United Arab Emirates, Cambodia, Pakistan, Myanmar.

Products Worldwide:

Operating Summary by Business Segment

Automotive Sub-Total: 98.5 percent of global net sales

- Powertrain Control Systems 35.0 percent
- Thermal Systems 30.4 percent
- Information and Safety Systems 15.3 percent
- Electronic and Electric Systems 9.4 percent
- Small Motors 7.0 percent
- Other Automotive 1.4 percent

New Businesses Sub-Total: 1.5 percent of global net sales

- Industrial Systems and Consumer Products: 1.1 percent
- Others: 0.4 percent

Board of Directors: (as of June 19, 2014)

- Nobuaki Katoh, President and CEO
- Koji Kobayashi, Executive Vice President
- Masahiko Miyaki, Executive Vice President
- Akio Shikamura, Executive Vice President
- Haruya Maruyama, Executive Vice President
- Shinji Shirasaki, Senior Executive Director, Member of the Board
- Akio Tajima, Senior Executive Director, Member of the Board
- Michio Adachi, Senior Executive Director, Member of the Board
- Hiroyuki Wakabayashi, Senior Executive Director, Member of the Board
- Satoshi Iwata, Senior Executive Director, Member of the Board
- Masahiko Ito, Senior Executive Director, Member of the Board
- Shoichiro Toyoda, Member of the Board
- George Olcott, Executive Director, Member of the Board
- Takaski Nawa, Executive Director, Member of the Board

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DENSO Corporation Website:

www.globaldenso.com

DENSO North America Website:

<http://www.densocorp-na.com/>

Global Facts: DENSO Corporation

Common Stock:

Authorized: 1,500,000,000 shares

Issued: 884,068,713 shares

Stock Exchange Listings:

Tokyo (TOKSE: 6902.T) and Nagoya stock exchanges

Number of Shareholders:

54,825

Ordinary Shareholders General Meeting:

June

Independent Auditors:

Deloitte Touche Tohmatsu (a Japanese member firm of Deloitte Touche Tohmatsu, a Swiss Verin)

Transfer Agent:

Mitsubishi UFJ Trust Banking Corporation

4-5, Marunouchi, 1-chome Chiyoda-ku

Tokyo 100-8212, Japan

Information Center:

Tel: +81 (566) 25-5511

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